

HC2 Holdings, Inc. (HCHC – \$3.44*) Diversified Industrials: Producer Manufacturing Buy; \$5.00 PT; \$251.6M Market Cap

Coverage Dropped Friday, March 5, 2021

Discovery Group =

Dropping Coverage of HC2 Holdings, Inc. due to a Reallocation of Resources

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STOCK DATA						
Market Cap (mil)	\$251.6					
52-Week Range	\$1.29 – \$4.75					
3-Month ADTV	722,240					
Shares Outstanding (mil)	73.1					
Dividend Yield	0.00%					
Float (%)	61.9					
Short Interest	2,602,507					
Enterprise Val. (mil)	\$817.2					
Adjusted Enterprise Value	\$797.7					
(mil)						
Fiscal Year-End	December					

EARNINGS DATA								
EBITDA	2019A	2020E	2021E					
(mil) Operating	(mil) Operating							
1Q	\$2.8	\$1.4A	\$(2.0)					
2Q	\$27.7	\$15.2A	\$2.3					
3Q	\$23.6	\$11.9A	\$10.2					
4Q \$36.7 \$8.1 \$10.8								
FY	\$90.8	\$36.6	\$21.3					
EV/EBITDA	9.0x	22.3x	38.4x					
Total HC2 adi. EBITDA excludina "Insurance" seament								

FINANCIAL DATA						
FY	2019A	2020E	2021E			
Rev. (mil)	\$1,984.1	\$1,465.1	\$1,092.0			
ROE	(0.1)%	(0.3)%	(0.1)%			
Debt/Capital	64.3%	56.8%	58.7%			
BV/Share	\$6.38	\$8.47	\$5.14			

BALANCE SHEET DATA				
	3Q20			
Cash & Equivalents	\$163.6			
Accounts Receivable	\$252.3			
Accounts Payable	\$298.6			
Long-Term Debt	\$633.8			
Total Debt	\$646.4			
Shareholders' Equity	\$371.8			
Debt/Cap	63.0%			
\$ in millions unless otherwise specified.Cash &				
equivalents includes ~\$115M in "Insurance" segment.				

Summary and Recommendation

We are dropping coverage of HC2 Holdings, Inc. (HCHC) due to a reallocation of resources. Our final rating on HCHC is Buy, with a final price target of \$5.00 based on a sum-of-theparts (SOTP) analysis. Our investment thesis on HCHC included the board/management team walking down the path of monetizing assets and positioning the company for a successful debt refinancing event. Regarding the former, HCHC has recently sold its clean energy segment, and has strategically divested non-core assets at the segment level, as evidenced by the sale of four broadcast stations at the spectrum subsidiary. We believe there is more to come, with HCHC's insurance division having been under strategic review since the beginning of 2020, and while we believe HCHC's life sciences portfolio has tremendous potential, in our view the holding company could and should eventually monetize those assets to further simplify HCHC's investment thesis. Most importantly, the recent asset sales and HCHC's prior ~\$65M common stock rights offering set the stage for a successful refinancing of the HoldCo debt. In this regard, HCHC priced an upsized private offering of \$330M in 5-year senior secured notes due in 2026 at par in January. The new notes have an 8.5% coupon versus an 11.5% coupon on the company's prior notes. Recall, HCHC held ~\$342M of \$11.5% senior secured notes due in 12/2021 and has ~\$15M outstanding on the revolver at the HoldCo as of 3Q20. The new notes were used to fully redeem the existing senior secured notes. We therefore anticipate the refinancing event to drive significant interest expense savings for the HoldCo. Pro forma for the offering, and the repayment described above, we anticipate annualized interest expense at the HoldCo to decline from ~\$45M to ~\$32M. Finally, we think the board/management team should provide a clear, thoughtful, and concise roadmap for HCHC's go-forward strategy, which we believe both credit and equity investors are itching to learn in greater detail.

Key Points

- Sells clean energy segment. On 12/31, HCHC announced the sale of the company's clean energy segment, Beyond6, to Mercuria Investments for a total enterprise value of ~\$169M. The transaction was completed in January. After considering ~\$57M of segment level debt, and HCHC's 61% fully diluted equity ownership of Beyond6, HCHC received ~\$70M of cash. As a reminder, the proceeds received for HCHC's equity stake compare favorably to our SOTP valuation analysis, which assumed ~\$34M of equity value contribution for this segment (~\$92M invested cost basis less ~\$57M of segment level debt). Therefore, the segment sale is accretive to our net asset value per share assumption by ~\$0.30 per share on a fully diluted basis (all else being equal).
- Spectrum subsidiary monetizes four broadcast stations. On 1/4, the company's spectrum subsidiary, HC2 Broadcasting Holdings, sold three full power television station assets and one low power translator for ~\$35M. Proceeds from this transaction were used to reduce segment level debt, which stood at ~\$92M as of 9/30. Pro forma for this transaction, segment level debt is expected to be ~\$57M (all else being equal). We estimate ~\$3M of annual interest expense savings at the segment level. This sale is in line with management's stated objective of selling non-core stations in select markets to reduce debt. We believe the valuation for these four assets are constructive relative to the total value described in our SOTP valuation analysis for HCHC's total spectrum assets, which we value at investment cost of ~\$180M.
- Continued on page 2...

- Insurance segment received \$90M indication of interest. As a reminder, on 12/10, HCHC director Michael Gorzynski made a non-binding indication of interest to acquire HCHC's insurance segment for ~\$90M. The insurance division has been under strategic review since the beginning of 2020. In our view, a potential sale of the insurance segment could further simplify the holding company.
- Final estimates. Our final 2021 adjusted EBITDA forecast is \$21M. Our model contemplates: \$65M of adjusted EBITDA contribution from the infrastructure segment, adjusted EBITDA loss contribution of \$3M from the spectrum division and loss of \$40M from the life sciences division, as well as \$15M of corporate overhead and \$3M of contribution from other investments. Note: our FY21 adjusted EBITDA forecast includes \$11M of contribution from Beyond6, which has since been sold and would be removed from HCHC's P&L going forward.
- **Final rating and price target.** Our final rating on HCHC shares is Buy, with a final price target of \$5, which is based on a SOTP valuation analysis.

Valuation

Our price target of \$5 is based on a sum-of-the-parts analysis.

Sum-of-the-Parts Valuation Analysis:

Business Unit DBM Global F	Financial Statistic Description			
DRM Clobal E	i manda danono Desarption	(Ms)	Multiple	Valuation
DDIVI GODAI I	FY21EBITDA-92.5%ownership	_ \$65	7.0	\$455
HMN JV 19% stake put-option 1	19% interest under 2-year put-option (\$285M or FMV)	\$285	19%	\$54
Pansend Life Sciences C	Cost basis of total investments below (per HCHCfilings):			
Medi Beacon 4	42%ownership	\$300	42%	\$125
R2 Technologies 5	56%ownership	\$80	56%	\$45
BeneVir Biopharm Inc. F	Potential payments to HC2 from milestone achievements	\$512	10%	\$51
Genovel Orthopedics 7	75%ownership	\$4	0.0	\$0
Triple Ring Technologies 2	27%ownership	\$3	0.0	\$0
Continental Insurance Group T	Total adjusted capital of \$374M	\$374	0.2	\$90
American Natural Energy (ANG) 6	69% ownership; valuing at investment cost	\$92	1.0	\$92
HC2 Broadcasting Holdings C	Cost basis of total investments (per HCHCfilings)	\$179	1.0	\$179
Total Sum of the Parts Minus:				\$1,090
	FY21E Corporate Expenses	\$15.0	6	\$90
Total debt (3Q 2020)	12 TE Corporate Expanses	Ψ10.0	Ŭ	\$665
Less: cash, cash equivalents, restr	ricted cash, ~\$115M insurance co. cash, & ~\$63M procee	ds from rights		\$112
Net debt (cash)		_		\$553
Less: \$55M conv. notes A	Assume conversion into ~12.6M shares of HOHC stock			(\$55)
Preferred stock (\$10M)	Assume conversion into ~2.2M shares of HOHC stock			\$0
Noncontrollinginterest				\$53
Total HOHC equity value		·		\$450
Est. diluted shares	ncludes ~14.8M shares of HOHC stock assumed from con-	versions above)	90.6
Est. HOHCNet Asset Value				\$4.96

\$ in millions.

Risks

Acquisition/Integration. The company actively evaluates potential acquisitions as part of its growth strategy. Acquisitions pursued by the company could be dilutive to financial results and result in a difficult, dilutive, or expensive integration.

Acquisition/Integration. The company recently completed acquisition(s). If the company fails to successfully integrate the acquisition, the deal may lead to disappointing returns.

Growth plan. There are many factors that may impact the company's ability to achieve its stated growth objectives.

Insider ownership. Directors and executive officers collectively own a significant percentage of the company. While this may align interest with other shareholders, investors might view a future sale by any director or officer negatively.

Liquidity and solvency. The company has a significant debt load and interest expense, which may hamper its ability to invest in the business. Also, the company may need to raise additional capital in the future, and access to such capital is difficult to predict.

General industry. The company could miss our estimates and/or its financial guidance.

Competition. The company operates in a highly competitive environment for acquisition opportunities, including from public companies with similar business strategies, investment partnerships, blank-check companies, private equity firms, among others.

Economy. A decline in economic growth or economic disruptions could have a negative impact on the company's operating units and financial results.

Foreign currency risk. The company has operations outside of the U.S., primarily in the U.K., exposing the company to foreign currency exchange rate fluctuations, which could adversely impact the company's operations and/or financial condition.



Holding company. The company is a publicly traded holding company, and its equity interests in operating subsidiaries and other investments comprise primarily all of its assets. As a result, the company's principal revenue and cash flow is distributions from subsidiaries, which may be limited by law or by contract in making certain distributions to the holding entity. Further, the holding company's ability to service debt and/or to finance future acquisitions are dependent on the ability of subsidiaries to make upstream cash distributions.

Insurance operations. The company's insurance operations are subject to legal restrictions and regulatory requirements, including the amount of statutory capital that must be held to maintain financial strength. Further, financial results from the insurance operations could be negatively affected if actual performance differs from management's assumptions and estimates.

International operations. The company operates in international markets and could in the future pursue additional investments in foreign entities. Exposure to international laws, regulations, politics, taxes, and currency poses risk to the company's operations.

Minority investments. The company owns a minority interest in a number of entities, over which the company does not exercise control and/or has little to limited influence. As a result, the company may be unable to direct or manage those operations to drive value.

Loss of key personnel. The current management team will be instrumental in executing the company's growth strategy. The resignation or loss of a key member of management would have a negative impact on the company.

Significant stockholder security sales. Future sales of substantial amounts of common stock by holders of preferred stock, or by other significant stockholders, could adversely impact the market price of the company's common shares.

Pandemic. The global spread of the novel coronavirus (labeled COVID-19) has created significant uncertainty and economic disruption (both in the near term and, potentially, long term). The extent to which a pandemic could affect the company's operations, financial condition, and supply chain is difficult to predict and depends on evolving factors, including: duration, scope, government actions, and other social responses. The company could, therefore, experience material/adverse impacts to its business and financial results.



HC2 Holdings, Inc. - HCHC

Model (\$ in 000s)

B. Riley Securities

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Mathematics		2017(A)	2018(A)	2019(A)	Q1-Mar	Q2-Jun	Q3-Sep(A)	Q4-Dec(E)	2020(E)	Q1-Mar	Q2-Jun	Q3-Sep	Q4-Dec	2021(E)
Control cont	Net revenues								-					1,092,000
Martine personal mental ment	Cost of revenue - services	0	0	0	0	0	0	0	0	0	0	0	0	0
Subsequence 15,250 13,254 13,254 13,255 13,25	Cost of revenue - sales	1,313,069	1,585,205	1,424,900	346,100	262,100	278,700	128,400	1,015,300	135,300	150,400	153,400	154,500	593,600
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Control Cont	Interest expense	(55,098)	(75,662)	(95,100)	(21,300)	(21,400)	(19,700)	(18,331)	(80,731)	(18,331)	(18,331)	(18,331)	(18,331)	(73,325)
Common (passents)	(Gain) loss on extinguishment or restructuring of debt	0	102,141	0	(5,800)	(3,400)	(4,200)	0	(13,400)	0	0	0	0	0
	Contingent rights valuation	0	0	0	0	0	0	0	0	0	0	0	0	0
Income tax benefit (speems of monominary generations, before taxes 18,700 12,200 13,000 13,000 13,000 10,0	Other income (expense), net	(1,361)	196,309	7,100	2,800	64,000	7,300	0	74,100	0	0	0	0	0
Income tax benefit (sepents) Income (sep) Inc									1				-	
Institution	Income (loss) from continuing operations, before taxes	(39,750)	182,289	(56,700)	(53,600)	43,900	(20,000)	(13,831)	(43,531)	(23,506)	(19,206)	(11,306)	(10,706)	(64,725)
Institution		(40 740)	(0.050)	20.500	40.500	(45.400)	(4.500)	2 452	(0.40)			2 227		45.404
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Net income [loss] to common stock (49,677 155,602 31,500 (43,500 43,500 45,500 45,000 49,206 49,200 49,206 47,222 76,837 76,837 76,737 77,340		1							1	. , ,				
Basic shares 42,824 44,300 44,800 45,500 46,800 49,286 47,222 76,587 76,887 76,387 77,340 77,3									 					
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	Basic shares	42,824	44,300	44,800	45,900	46,800	46,900	49,286	47,222	76,587	76,687	76,787	76,887	76,737
Add EBITOA By Segments	Diluted shares	42,977	46,800	54,857	58,400	46,900	47,353	49,739	50,598	77,040	77,140	77,240	77,340	77,190
Add EBITOA By Segments														
Fortier Clear near	GAAP EPS	(\$1.16)	\$3.32	(\$0.70)	(\$1.82)	\$0.27	(\$0.38)	(\$0.20)	(\$2.08)	(\$0.22)	(\$0.18)	(\$0.10)	(\$0.10)	(\$0.60)
Fortier Clear near														
Cesson nersy	· ·					40.400	47.700	45.000			40.500			
Telecon					,									
Let Sciences C2_366 C4_4099 C1_3009	- -													
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Chemen		1							1					
Common Size:	•								1 1					
Total adj. EBITDA, ex. insurance \$0,797 \$44,534 \$9,800 \$1,400 \$15,200 \$11,900 \$8,100 \$36,600 \$2,000 \$2,300 \$10,200 \$10,800 \$21,300 \$2,000 \$10,800 \$21,300 \$2,000 \$10,800 \$21,300 \$2,000 \$10,800 \$20,900		1							1					
Common Size:	·	1							1					
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Sea	Common Size:													
D.B.A. C.B. C.C.	Gross margin	13.0%	9.8%	16.4%	5.9%	13.8%	14.0%	22.6%	13.0%	20.4%	20.9%	22.9%	22.9%	21.8%
Act EBITDA margin, ex. Financial Services 3.4% 2.5% 5.5% 4.4% 5.1% 3.8% 4.8% 3.2% 9.7% 1.2% 5.0% 5.0% 25	SG&A	11.2%	11.1%	10.8%			11.5%	18.0%	13.0%	19.2%	18.2%	17.5%	17.4%	18.0%
Selected Balance Sheet Data:	D&A								1 1					
Cash, cash equivalents, and restricted cash 97,885 325,000 239,000 186,900 203,800 163,600 105,367 105,367 95,420 100,008 96,666 96,732 96,732 96,732 Accounts receivable, net 322,446 379,200 337,800 333,300 261,200 252,300 204,569 204,569 204,569 173,087 180,815 174,983 178,889 178,889 178,889 178,889 178,889 178,889 178,849 178,149									1					I
Cash, cash equivalents, and restricted cash 97,885 325,000 239,000 186,900 203,800 163,600 105,367 105,367 95,420 100,088 96,666 96,732 96,732 Accounts receivable, net 322,446 379,200 337,800 333,300 261,200 252,300 204,569 204,569 213,087 180,815 174,983 178,889 178,889 178,889 178,18	Tax rate	-27.0%	1.3%	36.3%	23.5%	35.1%	-8.0%	25.0%	-2.2%	25.0%	25.0%	25.0%	25.0%	25.0%
Cash, cash equivalents, and restricted cash 97,885 325,000 239,000 186,900 203,800 163,600 105,367 105,367 95,420 100,088 96,666 96,732 96,732 Accounts receivable, net 322,446 379,200 337,800 333,300 261,200 252,300 204,569 204,569 213,087 180,815 174,983 178,889 178,889 178,889 178,18	Salasted Balance Shoot Date.													
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HC2 stockholders' equity 73,171 88,100 349,800 14,100 319,300 371,800 428,810 415,264 404,942 400,546 396,600 396,600 decorate to the control of the control														
Valuation: Valuati														
Price \$3.44 <th< td=""><td>Total stockholders' equity</td><td></td><td></td><td></td><td></td><td>383,900</td><td>435,600</td><td>493,010</td><td>493,010</td><td></td><td></td><td></td><td></td><td></td></th<>	Total stockholders' equity					383,900	435,600	493,010	493,010					
Price \$3.44 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>														
Market cap 147,842 160,992 188,709 200,896 161,336 162,895 171,104 174,058 265,017 265,611 265,705 266,049 265,533 Total debt (incl. capital lease obligations) 593,172 743,900 839,300 686,000 633,800 646,400 648,467 650,533 652,600 654,667 656,733 650,001 660,301 69,100 482,800 543,099 543,099 555,113														
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Noncontrolling interest 114.951 105.600 93.800 46.400 45.900 40.900														
Enterprise value 784,376 705,792 893,109 756,696 647,536 702,495 711,403 774,357 877,730 875,873 882,106 884,834 Net debt (cash) per share 11.52 8.95 10.94 8.55 9.17 10.20 10.92 10.73 7.21 7.16 7.22 7.24 7.25 EV/Sales (TTM) 0.5 0.4 0.5 0.4 0.4 0.4 0.5 0.5 0.7 0.8 0.8 0.8 EV/EBITDA (TTM) 15.4 15.8 9.8 8.5 8.4 10.8 21.1 21.2 26.4 43.1 47.4 41.5 41.5														
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*Closing price of last trading day immediately prior to the date of this publication unless otherwise indicated.

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